

ARPI® and ERPI Perspective – Top 10 Global Vulnerabilities – 23 October 2025

The Australian Risk Policy Institute (ARPI®), convenor of the Global Risk Policy Network (GRPN) announces the Top Ten Global Vulnerabilities in October 2025 - identified through Strategic Risk Policy® foresight and insight. ARPI® and major affiliate ERPI are independent, non-political, think-tanks and educators, free from external influence – hosting the Centre for Advanced Resilience and Risk Policy Studies (CARRPS™).

ARPI® and ERPI's purpose is to promote strategic leadership delivering informed and pre-emptive decision-making based on 'wholeness' thinking not fragmentation, in a manner and speed essential for today's digitally transformative and disruptive world. Strategic Risk Policy® is Risk 4.0 – enabler, evolutionary, anticipative, aware and alert – in time to protect against vulnerabilities before risks arise or crises occur, whilst also enhancing resilience.

Strategic Risk Policy® uniquely discerns vulnerability and risk. Understanding the difference is one of today's greatest policy challenges. Vulnerability is defined as potential or possible strategic risk with zero probability. Risk is defined as the impact and implications of decisions and is the consequence of the conjunction of vulnerability + threat + threat actor. It follows that risk today is based in vulnerability and concerned with consequence.

1. Lack of understanding that leadership paradigm change is urgently needed to transition from organisation/silo/fragmented/ego-system thinking - to network/wholeness/eco-system thinking – because information today resides in interconnected networks – the meta-grid.
2. Information Technology (IT) is not only the most fundamental advancement in information systems so far this century but also and increasingly, the greatest risk to mankind in the history of the world.
3. Intentional or misguided distortion of science (often based on incomplete research and development) to achieve ulterior political change.
4. Continued reliance on reactive, linear, rational, blinkered and often uninformed, risk management processes - and failure to adopt a contemporary approach to risk consideration involving foresight and protection against vulnerability, increasingly needed in today's world. Strategic Risk Policy® - Risk 4.0 - fills this void.
5. Societal disruption threatening to become a new normalcy with social cohesion deteriorating across law and order, maintenance of human values and underpinned by unquestioning communication channels.
6. The free world is considered by many to have just three years to enhance resilience of critical global infrastructure to reach "Redundant Resilience." This can only be achieved through new thinking and new approaches to protect against foreseeable vulnerabilities – constituting potential or possible strategic risks.
7. Risk culture change is needed to accept that risk today is based in vulnerability and concerned with consequence. The outdated risk management equation of 'likelihood x consequence' is now dangerous to use, in fact potentially misleading in today's world which is subject to rapid deterioration. The new paradigm must be - 'It's not the cost of resilience today that counts but the avoided cost of failure.'
8. IT device innovation, without governance, overshadowed by the rush for commercial and entertainment 'value' is creating increasing social harm. The corollary is the increasing helplessness of vulnerable people.
9. Continued systems thinking on 'fragmentation' and 'selectivity' rather than 'wholeness' and 'totality of a situation' – increasingly illustrated by AI Artificial Intelligence. ARPI® is proud to be a leader in the identification, development and systemisation of the counterfoil to AI's limitations and failures – through complementarianism – through IA Intelligence Augmentation software – aimed to restore balance in awareness and informed decision-making. ARPI® is promoting Intelligence Equilibrium™.



10. Rapid global recovery with situationally employable capability, is urgently needed across the field of ethical, strategic leadership, arguably being the 'one thing' that is most needed today and into the future - capable of converting increasing global vulnerabilities into presently unrealised global opportunities.



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